

# WILDERNESS HOLDINGS

Founded in Botswana in 1983, Wilderness Holdings is an award-winning and globally respected ecotourism company present in the prime wilderness and wildlife areas of southern and east Africa. Pivoted off the continent's most diverse portfolio of luxury safari camps, the Group operates a vertically integrated business model that combines the ownership of product (safari camps), support services (bush airline, and touring and transfer services), and marketing, sales and reservations businesses. Collectively, these are termed "the travel experience" and serve to ensure certainty of supply, ownership of the supply chain and a seamless service to both the client (the travel trade) and the consumer (our guest).

OF LIFE-CHANGING JOURNEYS  
35 years  
1983 - 2018

## Audited provisional announcement of summarised consolidated financial results

For the year ended 28 February 2018

### Summarised consolidated statement of comprehensive income

P'ooo	Audited 28 Feb 2018	Change	Audited 28 Feb 2017
<b>Revenue</b>	<b>1 208 912</b>	9%	1 107 467
Cost of sales	(372 839)		(353 447)
<b>Gross profit</b>	<b>836 073</b>		754 020
Other gains	970		16 182
Operating expenses	(599 871)	9%	(550 018)
Foreign exchange losses	(30 777)		(11 317)
<b>Operating profit for the year before items listed below (EBITDA)</b>	<b>206 395</b>	(1%)	208 867
Impairment loss	(9 566)		(3 165)
Depreciation and amortisation	(86 224)		(76 927)
<b>Operating profit</b>	<b>110 605</b>	(14%)	128 775
Net finance costs	(19 169)		(9 195)
Unrealised foreign exchange gains/(losses) on loans	17 381		(20 806)
Share of associate company profit	6 067		2 600
<b>Profit before taxation</b>	<b>114 884</b>	13%	101 374
Taxation	(27 580)		(38 623)
<b>Profit for the year</b>	<b>87 304</b>	39%	62 751
<b>Other comprehensive income/(loss)</b>			
<b>Items that may be subsequently reclassified to profit or loss</b>			
Exchange differences on translating foreign operations	7 723		17 059
Equity holders of the Company	9 807		14 248
Non-controlling interest	335		(1 288)
Net investment in foreign operations	(2 419)		4 099
<b>Total comprehensive income for the year</b>	<b>95 027</b>		79 810
<b>Profit attributable to:</b>			
Owners of the Company	76 658		55 497
Non-controlling interest	10 646		7 254
	87 304		62 751
<b>Total comprehensive income attributable to:</b>			
Owners of the Company	84 046		73 844
Non-controlling interest	10 981		5 966
	95 027		79 810
<b>Earnings per share (thebe)</b>			
Basic	32.32	36%	23.74
Diluted	32.03	36%	23.59

### Additional disclosure

P'ooo	Audited 28 Feb 2018	Audited 28 Feb 2017
<b>Reconciliation between profit attributable to owners of the Company and headline earnings</b>		
Profit attributable to owners of the Company	76 658	55 497
<b>Adjustments</b>		
IAS 16 – Gains and compensation on disposal and impairment of property, plant and equipment	(873)	(6 128)
IAS 27 – Gains on disposal of subsidiaries	–	(10 134)
IAS 36 – Impairment of assets	9 549	3 204
Tax effects of adjustments	(2 231)	2 841
Minority interest	(93)	(299)
<b>Headline earnings</b>	<b>83 010</b>	<b>44 981</b>
<b>Number of shares issued (thousands)</b>		
Issued	237 437	236 859
Weighted average	237 203	233 781
Diluted weighted average	239 356	235 246
<b>Headline earnings per share (thebe)</b>		
Basic	35.00	19.24
Diluted	34.68	19.12
<b>Commitments</b>		
<b>Capital</b>		
Authorised by directors and contracted for	39 442	110 006
Not yet contracted for but authorised by directors	81 915	129 381
	121 357	239 387
This expenditure will be incurred in the ensuing year and will be financed from existing cash resources and new borrowing facilities.		
<b>Operating leases</b>		
Minimum lease payments due		
– within one year	23 914	16 929
– in second to fifth year inclusive	70 592	39 557
– after fifth year	128 877	66 229
	223 383	122 715
<b>Borrowings</b>		
<b>Non-current</b>		
Interest bearing	354 413	157 661
Non-interest bearing	10 969	10 166
Less: Current portion of long-term liabilities	(39 743)	(7 210)
	325 639	160 617

### Summarised consolidated statement of financial position

P'ooo	Audited 28 Feb 2018	Audited 28 Feb 2017
<b>ASSETS</b>		
<b>Non-current assets</b>	<b>986 295</b>	795 849
Property, plant and equipment	734 927	571 121
Goodwill	68 976	69 152
Intangible assets	114 205	119 694
Investments and loans in associates	23 757	12 700
Loans receivable	18 710	–
Deferred tax assets	25 720	23 182
<b>Current assets</b>	<b>538 077</b>	428 919
Inventories	32 089	31 952
Receivables and prepayments	150 425	140 968
Current tax receivable	34 918	23 818
Bank balances and cash	320 645	232 181
<b>Total assets</b>	<b>1 524 372</b>	1 224 768
<b>EQUITY AND LIABILITIES</b>		
<b>Equity attributable to the owners of the company</b>	<b>553 665</b>	507 985
Stated capital	168 634	167 291
Foreign currency translation reserve	31 468	24 080
Common control reserve	(73 324)	(73 324)
Other non-distributable reserves	19 318	19 318
Share-based payment reserve	(1 145)	(518)
Retained income	408 714	371 138
Non-controlling interest	38 268	28 586
<b>Total equity</b>	<b>591 933</b>	536 571
<b>Non-current liabilities</b>	<b>394 138</b>	226 759
Borrowings	325 639	160 617
Deferred tax liabilities	68 499	66 142
<b>Current liabilities</b>	<b>538 301</b>	461 438
Trade and other payables	454 653	385 923
Current portion of borrowings	39 743	7 210
Current tax liabilities	1 830	6 603
Bank overdrafts	42 075	61 702
<b>Total liabilities</b>	<b>932 439</b>	688 197
<b>Total equity and liabilities</b>	<b>1 524 372</b>	1 224 768
<b>Net asset value per share (thebe)</b>	<b>233</b>	214
<b>Net tangible asset value per share (thebe)</b>	<b>156</b>	135

### Summarised consolidated statement of cash flows

P'ooo	Audited 28 Feb 2018	Audited 28 Feb 2017
<b>Cash flow from operating activities</b>		
Cash generated from operations	280 725	210 902
Net finance costs	(19 169)	(9 195)
Taxation paid	(42 633)	(45 839)
<b>Net cash inflow from operating activities</b>	<b>218 923</b>	155 868
<b>Cash flow from investing activities</b>		
Acquisition of subsidiary companies	–	(71 705)
Additions to property, plant and equipment and intangibles	(266 049)	(142 392)
Proceeds on disposal of property, plant and equipment	4 189	4 510
Acquisition of associate company	(4 990)	–
Long-term loans receivable advanced	(18 710)	–
<b>Net cash outflow from investing activities</b>	<b>(285 560)</b>	(209 587)
<b>Cash flow from financing activities</b>		
Non-controlling interests' share of dividends	(1 299)	(3 269)
Share-based payment – employee tax settlement	–	(14 908)
Dividends paid	(39 082)	(34 782)
Repayment of long-term liabilities	(7 260)	(58 037)
Long-term liabilities advanced	233 828	138 857
<b>Net cash inflow from financing activities</b>	<b>186 187</b>	27 861
<b>Net increase/(decrease) in cash and cash equivalents</b>	<b>119 550</b>	(25 858)
Unrealised exchange losses on foreign cash balances	(11 459)	(5 628)
Cash and cash equivalents at the beginning of the year	170 479	201 965
<b>Cash and cash equivalents at the end of the year</b>	<b>278 570</b>	170 479

### Summarised consolidated statement of changes in equity

P'ooo	Audited 28 Feb 2018	Audited 28 Feb 2017
Opening balance	536 571	469 528
Share issue on settlement of share scheme	1 343	11 205
Minority portion of dividend paid	(1 299)	(3 269)
Dividends paid	(39 082)	(34 782)
Total comprehensive income for the year	95 027	79 810
Net share-based payment reserve	(627)	(23 569)
Acquisition of a subsidiary	–	27 100
Disposal of a subsidiary	–	10 548
<b>Closing balance</b>	<b>591 933</b>	536 571



# Highlights

- ▲ Revenue up 9% to P1 209 million
- ▼ EBITDA down 1% to P206 million
- ▲ Adjusted EBITDA\* up 11% to P222 million
- ▲ Total revenue per available room\*\* up 2%
- ▲ Profit after tax up 39% to P87 million
- ▲ Cash generated by operations up 40% to P219 million
- ▬ Cash dividend unchanged at 16.5 thebe per share
- ▲ Occupancy rate up 1% to 59%

\* Adjusted EBITDA excludes the effects of the Governors' acquisition and foreign exchange (losses)/gains.

\*\* Total revenue per available room (TRRevPar) is calculated as total revenue from Travel Experience divided by total available rooms.

## Segmental information

P'ooo	Audited 28 Feb 2018	Audited 28 Feb 2017
<b>Segmental profit</b>		
Botswana	118 760	122 677
Kenya	5 056	9 523
Namibia	33 024	16 833
Rwanda	15 263	6 914
South Africa	34 129	39 173
Zambezi	30 422	8 959
Intergroup	(452)	(77)
<b>Group</b>	<b>236 202</b>	<b>204 002</b>
<b>Depreciation and amortisation</b>		
Botswana	(39 722)	(37 942)
Kenya	(4 018)	(2 737)
Namibia	(12 213)	(11 495)
Rwanda	(4 211)	(397)
South Africa	(7 896)	(6 408)
Zambezi	(18 164)	(17 948)
<b>Group</b>	<b>(86 224)</b>	<b>(76 927)</b>
<b>Transactions unallocated to a segment</b>		
Other gains	970	16 182
Foreign exchange losses	(30 777)	(11 317)
Impairment losses	(9 566)	(3 165)
Interest paid	(23 202)	(11 096)
Interest received	4 033	1 901
Unrealised forex gains/(losses) – loans	17 381	(20 806)
Associate earnings	6 067	2 600
Profit before taxation	114 884	101 374
Taxation	(27 580)	(38 623)
<b>Profit after tax</b>	<b>87 304</b>	<b>62 751</b>
<b>Segmental assets</b>		
Botswana	871 711	705 077
Kenya	59 429	48 314
Namibia	164 249	143 138
Rwanda	72 748	70 626
South Africa	249 911	199 714
Zambezi	115 856	122 019
Central financing activities and eliminations	(9 532)	(64 120)
<b>Group</b>	<b>1 524 372</b>	<b>1 224 768</b>

P'ooo	Audited 28 Feb 2018	Audited 28 Feb 2017
<b>Revenue</b>		
Revenues by type of service		
Travel experience	1 071 835	990 273
Service fees	109 366	87 645
Other	27 711	29 549
	<b>1 208 912</b>	<b>1 107 467</b>
<b>Revenue by geographical regions</b>		
Botswana	481 249	477 373
Kenya	92 394	73 021
Namibia	196 877	176 559
Rwanda	44 221	24 192
South Africa	758 086	731 983
Zambezi	193 111	162 432
Intergroup	(557 026)	(538 093)
	<b>1 208 912</b>	<b>1 107 467</b>
	%	%
<b>Revenue by source market</b>		
Africa and the Middle East	35	33
Americas	40	40
Australasia	2	2
Europe and Asia	23	25
	<b>100</b>	<b>100</b>

## Commentary

Despite stronger local currencies and a discounted mobile Mombo Camp, the Group has proven its adaptability and delivered a solid set of results with 9% growth in revenue and a 1% decline in EBITDA. Adjusted EBITDA was up 11%, demonstrating the strength of the organic business. The opening of Bisate Lodge in Rwanda exceeded all expectations, achieving 72% occupancy rate from the official day of opening. The new Mombo Camp was completed ahead of time and opened at the end of January to rave reviews. Following the change in composition of the aircraft fleet in Namibia the air business achieved an exceptional turnaround from an EBITDA loss of P12 million to a profit of P2 million.

### Financial review

The Group increased bednights sold by 8% and recorded an increase in headline earnings per share (HEPS) of 82%.

### Governors' Camp Collection acquisition

The comparative results for Governors' include only eight months of trading following its consolidation from 1 July 2016. This equates to a contribution of P117 million (2017: P95 million) to revenue and P15 million (2017: P20 million) to EBITDA. Despite the volatile political environment in Kenya following the annulled election and the subsequent follow-up elections the decline was predominantly due to the inclusion of low season this year rather than the political unrest. The Group is optimistic about future prospects in Kenya and Governors' as a whole.

### Financial performance

Revenue increased by 9% to P1 209 million (2017: P1 107 million) driven by the increase in bednights sold. Overall bednight sales increased by 8% to 178 347 (2017: 165 864); excluding Governors', bednight sales grew by 4%. The Governors' brand contributed 30 074 (2017: 22 946) or 17% in bednight sales. Available bednights have increased by 6% to 304 698 (2017: 286 350); excluding Governors', available bednights decreased by 2%. The Group's occupancy rate was up slightly to 59% (2017: 58%).

The Pula gained more than 5% against the US Dollar over the year impacting negatively on revenue, and this was also the cause of the large foreign exchange losses on conversion of the Group's foreign currency position.

EBITDA margin declined from 19% to 17%, primarily due to the higher foreign exchange losses as well as lower 'Other gains'. These gains primarily comprise insurance proceeds and net profit on disposal of assets, and have declined from P16 million to P1 million in the current year. Operating costs, on a like for like basis excluding Governors', have remained well contained and increased by less than 7% on prior year.

Impairment losses amounted to P9.6 million and relate to the impairment of decommissioned camp assets and camp assets damaged by flooding.

Net finance costs were 108% higher at P19.2 million (2017: P9.2 million), being a consequence of the inclusion of Governors' and the increased debt to finance capital investment and acquisitions.

The Group's effective tax rate has decreased from 38% to 24%. This is largely due to the recognition of P5 million of deferred tax asset in the Governors' businesses following their strong turnaround in performance and the decline in net foreign exchange losses. Excluding this, the tax rate is still higher than the nominal tax rate due to the higher tax rates applicable in other tax jurisdictions, losses incurred where deferred tax assets could not be recognised, as well as unrealised foreign exchange losses which are generally not claimable for tax purposes.

### Geographical operations

Namibia, Rwanda and Zambezi regions all recorded exceptional growth as they contributed on a combined basis 33% (2017: 16%) of segmental profit and reflect 141% growth from P33 million to P79 million. Strong demand in Namibia, together with the improvement in the air business, contributed to the country's growth while Bisate Lodge and the demand for Tour Series business pushed up performance in Rwanda and Zambezi respectively. Botswana's performance was down 3% in segmental profit, a respectable result considering the impact of the Mombo rebuild and the exchange rate. South Africa declined 13% due to the strength of the Rand. Kenya recorded a decline of 47%, compared to the prior year, following the inclusion of a greater portion of low season.

### Financial position and cash flow

#### Capital expenditure and commitments

Excluding acquisitions, capital expenditure for the year amounted to P271 million. Approximately P25 million was spent on new camp developments, P133 million on rebuilding existing camps and P27 million on two additional aircraft. The balance of P86 million is defensive or maintenance in nature. Capital expenditure is expected to taper off following the completion of Mombo and Bisate, but in line with the Group's philosophy to ensure our properties and assets remain in pristine condition, the Group will continue to spend material amounts on maintenance capital estimated at P100 million annually. The Board has approved P110 million in capital expenditure for the next year, comprising P81 million defensive capital and P29 million for new or strategic projects.

#### Shares in issue

During the year, the Company issued 578 500 ordinary shares of no par value (representing approximately 0.2% of the enlarged number of shares in issue) for no consideration to settle the share scheme obligations. At 28 February 2018, the number of ordinary shares in issue and the weighted average number of shares was 237 437 353 (2017: 236 858 853) and 237 203 013 (2017: 233 781 074), respectively.

#### Bank and cash

Cash balances, less overdrafts, have increased by 63% to P279 million following utilisation of our debt facilities with net drawdowns amounting to P227 million and cash generated from operations amounting to P281 million. The multi-currency facility of USD34 million obtained in the prior year has been fully utilised in the current year.

#### Loan advanced

As reported at half year, the Group continues to seek growth opportunities that promote sustainable tourism land use. Accordingly, the Group participated in the development of a camp in a new concession area and has advanced funds on loan account to a local investor. The funds have been utilised, under supervision by the Group, to develop a world-class camp which it supports through the provision of marketing and sales services. This transaction allows the Group to take a more direct interest in the camp at an opportune time in the future, should this be considered prudent for the Group and the local investor.

#### Dividend declaration – number 8

An interim dividend for the year ended 28 February 2018 of 16.5 thebe per share (15.2625 thebe per share net of Botswana withholding tax) was declared on Saturday, 3 March 2018 and paid on Tuesday, 3 April 2018. The dividend was declared out of income reserves. As the interim dividend already paid represents 45% of profit after tax, being near the maximum of 50% of profit after tax in terms of our stated policy, and following an assessment of future cash requirements, the Board has decided to make no further dividend payments in respect of the financial year ended 28 February 2018.

### Related party transactions

There were no transactions with related parties that would be material to an understanding of these results.

### Subsequent events

On 23 April 2018 a subsidiary company was notified by the relevant tax authorities that it intends to issue revised Value Added Tax assessments. The quantum of the potential liability is unknown but management is of the view that its application and interpretation of the relevant rules and regulations is correct and will dispute any claims that may arise. No other material events have occurred between the reporting date and the date of this report.

### Leases

The signed leases for a period of fifteen years for the concessions upon which Mombo, Little Mombo and Xigera camps are located have been received. The Group expects to receive imminently the lease for the concession upon which Vumbura Plains and Little Vumbura are situated.

### Basis of preparation

The summarised consolidated financial statements have been prepared in accordance with the framework concepts and the measurement and recognition requirements of International Financial Reporting Standards and the information as required by IAS 34 Interim Financial Reporting. The report has been prepared using accounting policies that comply with International Financial Reporting Standards, in a manner that is consistent with those applied in the prior year consolidated financial statements.

### Changes in accounting policies and comparability

The Group has adopted certain new standards, amendments and interpretations to existing standards which are effective for the financial year beginning 1 March 2017. The adoption of amendments to these standards has not had any material impact on previously reported figures.

The IFRIC issued IFRIC 22 Foreign Currency Transaction and Advance Consideration in December 2016 clarifying the application of IAS 21 to advance consideration transactions. The IFRIC is applicable for all financial periods commencing on or after 1 January 2018, however, the Group has elected to early adopt the interpretation with effect from this current period. In addition, the Group has elected to apply this IFRIC on a prospective basis and as such no comparative information is restated as a result of the new requirements.

### Independent auditor's opinion

The auditor, Deloitte & Touche, has issued its unmodified audit opinion on the Group's consolidated and summarised financial statements for the year ended 28 February 2018. These summarised consolidated financial statements have been derived from the audited Group consolidated financial statements and are consistent in all material respects thereof. Copies of their audit reports are available for inspection at the Company's registered office. The audit was conducted in accordance with International Standards on Auditing. Any reference to future financial performance included in this announcement has not been reviewed or reported on by the Group's auditors.

### Outlook

The rebuilt Mombo Camp, together with a politically stable Kenya and Zimbabwe, bode well for the year ahead. Rwanda is also expected to increase its contribution both in occupancy and revenue. The exchange rate volatility remains a risk and if the recent strength of the local currencies continues, it will weigh down on performance. Ongoing rebuilding of Serra Cafema and Chitabe Camps is expected to be completed during the year with various refurbishments scheduled for camps in Zimbabwe and Kenya. Development of the new Magashi Camp in Akagera National Park in Rwanda is planned to commence later in the year.

The Group's strategic intent is to invest in African tourism markets which offer authentic wildlife and safari experiences and where we feel our specific ecotourism model can have positive conservation and community impacts.

### Farewell Russel 'Vulcha' Friedman

On 4 February 2018, Wilderness lost one of its co-founders and a safari industry stalwart. Russel was instrumental in the development of Wilderness and a true bastion of its cause. Our thoughts and best wishes go out to Bonnie and Gabi. He will be sorely missed. RIP Russel.

By order of the Board

Keith Vincent  
Chief Executive Officer

Ami Azoulay  
Chief Financial Officer (Preparer)

29 May 2018

Wilderness Holdings Limited invites you to the Results presentation on Friday, 1st June 2018 at 10am at Deloitte House, Plot 64518, Fairgrounds Office Park. For further details please call Lu-Anne Alexander on +26 7 392 6886.

www.wilderness-holdings.com